

# Meeting Minutes | November 4th, 2020



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were related to completing the work, not design changes. Senior Director Cresswell also explained that . SM was aiming to be careful that C. /4D impacts did not disproportionately impact smaller subcontractors and potentially our C. B4D8 certified subcontractors. Chair Spellman commended . SM on their efforts in working with subcontractors on the front end for this C. /4D impact.

### Key findings

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